

# **Development Loan**

A Component of the MTI Business Innovation Program

# **Application Instructions**

## **Key Dates:**

Notice of Intent Deadline: Complete Application Deadline: Loan Notifications: By October 6, 2015 - 5:00 (EST) By October 20, 2015 - 5:00 (EST) By February 12, 2016

## **MTI Contacts:**

Joe Migliaccio Director, Business Development Phone: 207.588.1013 Email: <u>imigliaccio@mainetechnology.org</u> Lou Simms Portfolio Associate Phone: 207.588.1015 Email: <u>Isimms@mainetechnology.org</u>

For more information about the Development Loan, please visit our website at <a href="http://www.mainetechnology.org/fund/development-loan">http://www.mainetechnology.org/fund/development-loan</a>

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#### **IMPORTANT:**

#### SUBMISSION AND FORMATTING REQUIREMENTS

Online Submis		order to access the online submission tool, log into your account at: tp://www.mainetechnology.org/account/login
Paper Submiss Mailing Addres	s: M	aine Technology Institute (MTI) Venture Avenue, Brunswick Landing, Brunswick, ME 04011
Application Lay	/out: • •	Single-sided with a minimum of 0.5" margins and 12 point font Do not bind, staple, or use cover pages if submitting a paper copy If submitted electronically through the MTI website, the application shall be on a single PDF file, with each section labeled, and the application number and company name shall be on each page. Adhere to "Tips for a Strong Application" on the MTI website
<u>HIGHL</u> The No summa Please	Y RECOMMEN otice of Intent sh ary, scope of wo contact Lou Sin	eeting with Joe Migliaccio or a member of the Business Ventures Team is <u>DED</u> prior to the applicant providing a Notice of Intent to Apply. hall be accompanied by drafts of the following: Business plan, project brk, and project budget. mms at <u>Isimms@mainetechnology.org</u> or at 207-588-1015 for additional dule a Concept Review meeting with the MTI Business Ventures Team.

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## **OVERVIEW OF MTI BUSINESS INNOVATION PROGRAM**

## Goals and objectives

The Business Innovation Program includes a suite of competitive grants, loans and equity investment for technology-based start-ups, established companies and research institutions in Maine. Managed by the Maine Technology Institute (MTI), an industry-led, state funded private non-profit, the program's suite of funding options addresses the "funding gap" that often hinders technologies from making the leap from development to commercialization.

The program consists of grants and investments that support early-stage foundational and planning activities, and helps Maine leverage external Research and Development (R&D) funding such as the Federal Small Business Innovation Research/Small Business Technology Transfer (SBIR/STTR) Program and equity capital raises. Applications are competitively reviewed and require at least a 1:1 ratio of external funding for every dollar of MTI investment. MTI funding helps leverage the capital required to develop and market new technologies that create a positive economic impact in Maine.

## Confidentiality

MTI maintains the confidentiality of applications, reports and other information submitted to MTI, with the exception of selected text from the application cover page (Form A) and information contained in the "Non-confidential Project Summary." MTI Board of Directors, Technology Board members, peer reviewers, other consultants, and staff are required to sign and adhere to a non-disclosure agreement and conflict of interest policy statement (both forms are available at: www.mainetechnology.org).

## ELIGIBILITY REQUIREMENTS FOR DEVELOPMENT LOAN

## Have a pre-application Concept Review meeting

Prior to the submission of a Notice of Intent, a Concept Review meeting with Joe Migliaccio or a member of the Business Ventures Team is **HIGHLY RECOMMENDED**. At the Concept Review meeting, potential applicants will review drafts of the following: Business plan, Project Summary, Scope of Work, and the Project Budget with MTI Staff.

Please contact Lou Simms at <u>lsimms@mainetechnology.org</u> or at 207-588-1015 for additional information or to schedule a Concept Review meeting with the MTI Business Ventures Team.

NOTE: Relative to Technology Transfer, to ensure fit with MTI's mission and funding programs, the faculty of research institution submitting the Notice of Intent and Application, are advised to involve their institution's technology transfer office in the MTI Concept Review meeting.

## Submit a qualified Development Loan budget

Each loan requires a minimum of a 1:1 match consisting of actual cash, salaries, staff time, or equipment directly attributable to the proposed project. Match funding should be available at time of contract signing, and full loan disbursement will be contingent on MTI staff review and approval of each period scope of work completed. Funds must primarily go toward R&D activities; there is a 15% and 20% funding cap on sales/marketing and overhead costs respectively.

## Register as a Maine-based organization

The applicant organization must meet one of the following criteria to be eligible for a Development Loan:

- A company with a significant base of operations located in Maine and registered to do business in the state of Maine.
- A company with no current Maine operations but demonstrating a clear plan to locate or base significant operations in Maine and <u>implement</u> such plans prior to execution of the Development Loan Agreement.
- A non-profit research institution or university with operations in Maine requesting funds to develop, transfer and advance technologies into the commercial market.
   Note: MTI encourages all Maine-based research/academic institutions and faculty to actively investigate commercial applications for discoveries and technology derived from their research. MTI's core mission supports and funds investigation of how these discoveries can be exploited and accelerated into new products and processes with commercial application.

## Provide economic benefit to Maine

Projects funded by MTI must show a high potential for significant economic benefit to Maine. The project's deliverables should include some of the following benefits:

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- o Creation or retention of jobs
- o Increased competitiveness
- o Increased sales and revenue
- o Patents, trademarks and/or licenses
- o Firm survival and growth

## Fit in one of seven targeted technology sectors

Projects funded by the MTI must fall within one of Maine's targeted technology sectors:

- o Advanced Technologies for
- Forestry & Agriculture
- o Information Technology
- o Biotechnology
- o Precision Manufacturing Technology

## **FUNDING CATEGORIES**

## Overview

Applicants can fall into three different categories of funding for a Development Loan:

• Start-up or early stage company or established companies with early stage project technology:

Eligible for a standard Development Loan funding structure.

- *Established private or publicly traded company with demonstrated historical financial capacity for loan repayments and capable of managing complex technology projects*: Eligible for a standard Development Loan funding structure or a simple note with predefined repayment terms.
- *Public or private research institutions (college/universities or non-profit institutions)* Eligible for a standard Development Loan funding structure or a percentage of license fees accrue to MTI until loan is repaid.

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The table on the following page outlines, in more detail, the Development Loan funding categories, amounts, eligibility requirements, and repayment guidelines.

Infrastructure investments by the company

o Composite Materials Technology

o Aquaculture and Marine Technology

o Environmental Technology

o Increase Maine's capacity for R&D

Additional company investments

Additional outside investment into company

## Summary of Development Loan Funding Category Requirements:

Funding Category	Purpose	Eligible Activities	Project Duration	Eligibility <sup>1</sup>	Loan Amount Available	Repayment Trigger and Source	Terms of Repayment
Research Institutions	R&D activity required to transfer a technology into commercial market	<ul> <li>Research &amp; Development</li> <li>Pre-commercial activities</li> </ul>	No longer than 2 years	Public and private colleges and universities Non-profit research institutions	\$30,000 minimum up to \$100,000 of MTI funds	Commercialization of the new technology	Percentage of license fees accrue to MTI until loan is repaid
Established private or publicly traded company	Later stage R&D activity and preparation for sale of new product/service and process	Include one commercialization stage outlined in Attachment 1	No longer than 3 years	Established private or publicly traded corporation led by an experienced entrepreneur/ management team	\$50,000 minimum up to \$500,000 of MTI funds	Commercialization of the new technology Or According to Note terms	0% interest, until 3 years post Commercialization <sup>2</sup> Or Low-interest unsecured subordinated 5 year note, with deferred principal and interest payments
Start-up or early stage company or project	Later stage R&D activity and preparation for sale of new product/service and process	<ul> <li>Research &amp; Development</li> <li>Pre-commercial activities</li> </ul>	No longer than 3 years	Start-up/early stage company led by a first time or less experienced entrepreneur/ management team	\$50,000 minimum up to \$250,000 of MTT funds-, with exceptions up to \$500,000 <sup>3</sup>	Commercialization of the new technology	0% interest, until 3 years post Commercialization <sup>2</sup>

#### Footnotes:

<sup>&</sup>lt;sup>1</sup> These guidelines (under Eligibility) may not specifically define all situations and MTI reserves the right to designate the appropriate category under which an application will be considered.

<sup>&</sup>lt;sup>2</sup> Businesses have seven (7) years from commercialization to repay the loan. However, businesses that have not repaid the loan in three (3) years following commercialization will incur a 30% increase on the unpaid balance on the third anniversary of commercialization and 10% annually thereafter.

<sup>&</sup>lt;sup>3</sup> Should a start-up/early stage company want to be considered for funding greater than \$250,000 they are required to, as part of their application, request an exception with an explanation as to why they believe such an exception is justified.

## **REVIEW PROCESS**

## Overview

The Development Loan review process follows a step approach that evaluates applications using standardized review criteria. The entire process usually takes about 4 months, from submission to funding decision. Loans will be approved on a competitive basis to support efforts in any of the state's targeted technology sectors. Applicants are encouraged to view the existing score sheets available at <a href="https://www.mainetechnology.org/fund/development-loan">www.mainetechnology.org/fund/development-loan</a>.

## Step 1 – Receipt of complete applications

All applications must be received by MTI no later than 5:00 pm on the deadline date. Any incomplete applications, applications received after the 5:00 deadline for any reason, applications that exceed page limits or do not follow other directions will be returned to the applicant without review.

Applications received at MTI at least 10 business days prior to the deadline will be screened for completeness. The applicant will be notified of missing information and be allowed to complete their application prior to the deadline.

MTI will send an email within one week of the application deadline to confirm applications that are complete and being forwarded for review.

## Step 2 – Peer review evaluation

The American Association for the Advancement of Science (AAAS) and/or MTI staff will select qualified peer reviewers from within the technical and commercial field of each application. Peer reviewers will perform the scientific and technical evaluation and provide a brief summary statement for each application, indicating its strengths and weaknesses. The three peer reviewers will then participate in a conference call to reach a consensus vote on each application. A financial review will be conducted as well. Applicants will receive feedback from both reviews and have the opportunity to respond, in writing, prior to the next step. *Applicants scoring "worthy of consideration" or "highly recommended" will advance to step three*.

# Step 3 – Technology Board Review Committee (TBRC) evaluation and interview

Volunteer technical/business advisors on the TBRC and Board of Directors will evaluate applications using MTI's Development Loan evaluation criteria and determine which projects best meet MTI's objectives. This evaluation will include a discussion of the application as well as an interview of the applicant. The Review Committee will make the funding recommendation to the Board of Directors.

## Step 4 – Recommendations and Development Loan decisions

The funding recommendation from the TBRC will be provided to the MTI Board of Directors (BOD) for final consideration. The BOD will consider the highest quality applications recommended for funding across all sectors and make its funding decision based on the reviews and recommendations of the peer reviewers and the TBRC. The BOD may take an action other than that recommended by the TBRC due to availability of funds, to balance and encourage synergies across sectors or to serve in the best interests of MTI. The BOD may require that certain applicants, for example those requesting the largest loans, make an in-person presentation.

All applicants will be notified in writing of the outcome of their application. All applicants will also be provided the results of the written peer reviews and relevant comments of the TBRC on their application. MTI staff will be available for conversations by phone or in person to discuss the outcome of the process with individual applicants.

## DIRECTIONS FOR WRITING DEVELOPMENT LOAN APPLICATION

The Development Loan application has six distinct parts, including a Technology Project Plan and a traditional Business Plan. By 5pm on the deadline date, please have submitted to MTI one original hard copy (via mail or personal delivery) or readable electronic PDF (via the MTI website). Applications submitted via fax or e-mail, or incomplete applications, applications exceeding page limits, or otherwise not following directions laid out within the application instructions will be returned with no further review.

Please read "Tips for a Strong Application" located at <u>www.mainetechnology.org/fund/development-loan</u>, for guidelines on writing a competitive application.

## 1. Online registration (Form A; 1 page)

All applicants must register online at the MTI website. To register, go to <u>http://www.mainetechnology.org/account/login</u>, set up an account and follow the registration instructions. As part of the registration process, you will *receive a unique application number (DLXXXX), which should be included on the upper right corner of each page of your application.* 

The registration process requires the selection of a technology sector that your **project** most closely relates to. If you are unsure what sector your **project** (not your company) falls under, please reach out to a Business Ventures Group staff member to discuss in more detail. MTI reserves the right, after discussion with the applicant, to change the selected sector if the **project** is more closely related to another sector.

Once registered, complete the following:

- Print out the completed form (which will also be sent to you via email)
- Certify printed form's truthfulness with your original signature
- Note names of individuals (e.g., potential reviewers, people associated with specific companies) from whom to withhold application information. All Technology Board and MTI Board members are listed on the MTI website (<u>www.mainetechnology.org</u>). Identified names will not have any access to application materials other than Section 1 of the online registration form and the non-confidential project summary.
- Use this printed Form A as the cover page of your application

Please note that "Public Information" submitted through online registration may be shared with media, MTI partner organizations, or the public on request. Information for "MTI purposes only" will only be available to MTI.

## 2. Non-confidential technology project summary (<100 words)

The non-confidential summary may be included in a MTI Development Loan press release if the project is funded and could be provided to members of the public or MTI partner organizations if requested. The summary should describe the benefit and feasibility of the project as well as clearly specify the project's goals. The summary should address the following:

• What is your product or technology?

- In which targeted sector does your technology best fit?
- What is the current stage of development?
- What is the Scope of Work outlined in the application?
- How will Maine benefit from the successful completion of your project?

## 3. History of previous MTI grants and loans (< 2 pages)

In a separate section, please submit the following information for your previously funded MTI projects:

- Project ID and title
- Relationship of previous loan(s)/grant(s) to this Development Loan application
- History of previously funded project(s), including description of scope of work proposed and accomplished
- Explanation on whether previously funded project(s) was or was not a success
- Subsequent efforts leading toward commercialization of the previously funded technology

In addition, applicants may consider including details on any relevant state, federal or other funding received in the last five years or which is currently pending.

#### 4. Business Plan (≤18 pages + ≤ 8 appendices)

#### EXECUTIVE SUMMARY (≤1 page required)

To quickly engage the readers, it is essential that this section be well-written. Be sure to provide the following information in your summary:

- What is the opportunity?
- Why is this important in the market?
- What is your unique differentiator?
- How will the opportunity be achieved?

#### COMPANY OVERVIEW (1 page recommended)

The following information is generally provided in a company overview:

- Company origins
- Accomplishments to date
- Summary of short and long term goals/purpose
- Legal form of ownership

#### PRODUCTS AND/OR SERVICES (3 pages recommended)

This section should provide an overview of the company's current products/services and an in depth description of the proposed products and/or services expected to be developed using the project technology, including:

- Product attributes features/benefits
- What is needed to complete development (reference DL project application)
- Intellectual property (IP) to be developed by the company and ownership/rights to any existing IP needed for successful product development
- Value proposition

#### MARKET AND MARKETING STRATEGY (3 pages recommended)

An essential part of any business plan, this section generally includes:

- General market/industry/addressable market size
- Customer motivations/typical customer
- Revenue Plan
- Market penetration
- Pricing strategy
- Distribution and Sales Strategy
- Overcoming strengths and weaknesses of competition

#### COMMERCIALIZATION STRATEGY (1-2 pages recommended)

The identified path to commercialization providing economic benefit to Maine is a key component of the application. Be sure to address the following points in this section:

- Identify how this loan will lead toward commercialization or augment the next stages of securing financing.
- Define the additional funding required to reach commercialization. Address the following points:
  - Plans to secure additional matching funds for proposed project, if not already committed
  - Explanation of further funding required, if any, subsequent to project completion and expected sources of this funding
  - Explanation of whether the project will involve new capital coming into the Maine economy including sales revenue, grants and contracts from federal or other external sources, debt or equity investment from outside of Maine
- Describe the infrastructure needed to commercialize the technology (i.e., necessary equipment and facilities).

#### **OPERATIONAL/ PRODUCTION PLAN (2 pages recommended)**

Explain the daily operation of the business, its location, equipment, people, processes, and environment.

#### MANAGEMENT & ORGANIZATION (2 pages recommended)

This section provides backgrounds of the organizational structure, the persons responsible for executing the proposed project plan (including both company personnel and external contractors), and evidence these individuals have the relevant expertise to accomplish both business and technical objectives, including:

- Applicable management experience
- Skill gaps within the company and plans to fill these gaps (include in Development Plan objectives as needed)

#### FINANCIAL STATEMENTS & PROJECTIONS (4 pages recommended)

The financial portion of your application must include the following and must be easy to read and interpret. If you have questions about the requirements, you should discuss with an MTI representative before you submit your application. Required items:

Historical Financials (for Existing Organizations or Businesses only, does not apply to start-ups or Technology Transfer applicants):

- Prior Year Financials: Income Statement and Balance Sheet for the previous two years of operation.
- Current Year Financials: Year to date Management prepared Income Statement and Balance Sheet.
- Debt and/or Capitalization Schedule: If the applying entity has debt, list all existing debt obligations with the following detail in a "Debt Schedule": Lender Name, Current Balance, Monthly Payment, and Loan Collateral. If the applying entity has equity investors or shareholders, please provide a separate "Capitalization Table", listing owners, ownership percentages, and type of shares.

Projected Project Funding and Company Financials:

- Sources and Uses of Project Funds: Should include a detailed list of total project financing/funding sources and an itemized description of work and relative costs.
- Projected Income Statement and Balance Sheet with detailed supporting assumptions for 4 years of operation, including the duration of the project.

#### For Technology Transfer Applicants only:

Historical financial information and Form G (Credit Authorization) are not required for Technology Transfer applicants. Full financial statements are not required for established Maine universities, colleges and research institutions.\* Instead, provide a signed letter from your finance manager stating the financial resources, personnel and equipment available and dedicated to the project during the loan period as detailed in the application. However, financial projections for the proposed project technology are required to demonstrate economic feasibility of the project, economic impact to the State of Maine, and likelihood of repayment of the Development Loan.

\* MTI reserves the right to request full financial submissions to ensure financial stability and resources are available and committed to carry through the project.

#### **APPENDICES** (≤ 8 pages maximum)

May include, but not limited to, any or all of the following:

- Product Brochures/Advertisements/Photos
- Articles from press or trade journals
- Letters of Support from Customers
- Industry/Market Research Studies

#### **RESUMES FOR KEY PROJECT PERSONNEL**

• Management Team Resumes/CVs

## 5. Development Project Plan application narrative (< 13 pages)

#### THE TECHNOLOGY (≤ 9pages)

The technology component of the Development Loan application defines the technology, the operational system and infrastructure in which the technology needs to function, the project scope of work/work plan and other critical elements needed to move the innovation to the marketplace.

#### Scientific and Technical Merit of the Technology:

The scientific and technical merit section of the application will be peer reviewed through the American Association for the Advancement of Science (AAAS). Remember to describe the technology in enough detail to ensure the peer reviewers can clearly understand the technology and the project.

- Clearly define the specific technical problem or opportunity to be addressed through the development of the proposed technology (i.e., product, process or service)
- Describe the proposed technology and why it is unique and innovative
- State the specific technical objectives of the R&D project effort including:
  - The technical questions it will try to answer and how they will be answered
  - Any preliminary data that supports the choice of methodology and the feasibility of the project
  - Information about related or prior R&D that supports the proposed activities
  - Appropriate references from literature, other published documents, and results from tests, experiments and exercises
- Explain if your technology depends on other IP assets, whether owned or licensed to be successful and sustainable

#### PROJECT SCOPE OF WORK (< 3 pages)

The scope of work should clearly articulate the necessary tasks to meet major project objectives and move the project technology towards commercialization. Experience has shown this requires advancement on three primary scales: technical readiness, market readiness, and business readiness. Thus in addition to technical development tasks and deliverables, a strong scope of work will include tasks and deliverables to validate market acceptance of the proposed technology, product, or service at key milestones, and to develop organizational capabilities and partnerships necessary for successful commercialization. For each task and milestone, this should include:

- What work will be done
- Where the work will be done
- How the will be done (and who will carry it out)
- How success at each key milestone will be evaluated and determined

To this end, it will be helpful to include a chart that clearly delineates each major task, when it is to be accomplished, metrics of success, and who is responsible.

The scope of work should also discuss tasks in detail to enable a complete scientific, technical and project management evaluation. Specific issues that should be directly addressed in this section include:

• Measurable outcomes from the scope of work that support continued commitment to commercialization and growth

- Identification of major risks and risk mitigation strategies to project commercialization, including:
  - Ability to obtain funding to complete technology development
  - Ability to deliver on time within budget
- Confirmation of access to or ownership of needed equipment and facilities to carry out the work
- Identification of standards, specifications (including engineering and testing), tests and certifications that are important to commercialization
- Alternative plans in case of failure to meet the technical objectives stated in the proposed project.

*Note*: The description of tasks and schedule for the project should correlate to the project budget outlined in Form B, which includes a breakdown of work and expenditures in 6 month periods or natural breakpoints.

#### **ECONOMIC IMPACT (**≤ 1 page Narrative, in addition to Form F – see below)

Describe how the proposed project will impact the Maine economy. Examples of economic impact: include:

- New jobs or preservation of existing jobs in Maine, or new workforce skills development
- New products, process and/or services introduced to the market
- New invention disclosures, intellectual property protection (patents, copyrights, trademarks, plant rights, etc.), licenses
- Whether it will result in additional capital investment within Maine.

This section will be augmented by the economic impact assessment form described in a later section. This form, ("Form F"), also allows up to 1 additional page to highlight the key assumptions used when determining economic impact and sales/revenue projections for the company.

#### For Technology Transfer applicants only:

MTT's experience has shown that projects are most successful when there is a high degree of interaction between the academic or research institution and the candidate and/or target company team members. This joint activity should be clearly outlined in the description of the project. Describe the expected interaction to move the technology from the academic or research institution to the industry partners or company. Examples include reports, meetings, email exchanges, and company participation in the project.

## 6. Budget Summary and Required Forms

#### FORMS B&D

The project budget form (Forms B & D – an Excel document with multiple worksheets) includes a spreadsheet for the total project budget as well as spreadsheets to give project details for each milestone period. Form B provides MTI with the costs for each period. All costs charged against MTI funding must be directly related to the project. Forms B and D should also correlate to the project work plan periods and deliverables outlined in the project description.

Using the Excel document Form B (provided at <u>www.mainetechnology.org/fund/development-loan</u>), please indicate the following:

- Line-item expenses for the proposed project by expected milestone-related time period
- Number of hours and hourly rate for all employees and non-employees
- Total funds requested from MTI
- Total matching funds committed

Please note the following constraints on activities eligible for funding:

- Marketing or sales critical to project commercialization must not exceed <u>15%</u> of the MTI funding or project total
- Indirect/Overhead costs must not exceed <u>20%</u> of the MTI funding or project total. This includes ongoing expenses of operating a business.
- MTI may retain up to <u>20%</u> of the final award payment until the final period reporting is complete. (Minimum Retainage: \$5,000; Maximum Retainage: \$20,000)
- MTI funds <u>cannot be used to recoup sunk costs incurred prior to the submission</u> <u>deadline</u> and these costs may not be recovered or used as match for the MTI project. All properly documented expenses, funded by MTI or match, may be <u>claimed back to the</u> <u>application deadline date.</u>

#### BUDGET JUSTIFICATION AND SUPPORTING DOCUMENTS (≤4 pages)

Documents explaining the details of information provided in Forms B&D. Examples of budget supporting documents may include: Lists of items to be purchased, purchase order agreements for materials to be used within the project, estimates/quotes, and scope of work agreements with consultants/contractors for work to be performed on the project.

#### WAGE / SALARY RATE GUIDELINES:

Payment of project personnel salaries/wages (including that for company principals) is a legitimate use of MTI funds. All salaries/wages, whether cash or in-kind match or paid with MTI funds, <u>must be the</u> <u>actual pay rate (based on historical paystubs)</u>, or <u>must NOT exceed MTI limits</u> based on reasonable rates for the current market within Maine. MTI will verify payments and rates for personnel and consultants before issuing funds.

*Note:* This section and other supporting budget documents of the application will be evaluated and considered as an important component of the funding decision.

#### LETTERS OF COMMITMENT FOR MATCHING FUNDS:

Applicants are required to provide matching funds in the form of direct cash or in-kind support. On individual pages, please provide letters of commitment for all matching funds contributed toward the completion of the proposed project. Letters of Commitment, accounting for contributions to the

project from external parties and contractors (listed on the Form Bs), both in terms of cash and in-kind services, may contain additional details of the scope of work provided by the contributing party. A sample commitment letter is provided in attachment 5 of this application.

Please remember that a minimum 1:1 matching contribution is required for the project to qualify for an MTI loan. Actual contracted match commitment will be based on submitted Budget Forms B and D, and the quality and amount of the match will be considered as part of the funding decision. The match must be independently verifiable and used exclusively for the proposed project.

# FORM C: INTELLECTUAL PROPERTY PLANS AND PROPRIETARY POSITIONS OF APPLICANT

The IP created or required by a project is a key component to considering the technological and business potential of a technology.

Using Form C (provided at <u>www.mainetechnology.org/fund/development-loan</u>) describe all relevant background intellectual property (e.g., patents; include an abstract and number, copyrights, trademarks, trade secrets, licenses or any other intellectual property) owned or needed by the company, university or non-profit research institution which use is material to the applicant's ability to conduct the proposed project.

*Note:* Applicants requesting funds to pursue intellectual property protection, such as patent protection, must include supporting documentation from the patent attorney or agency conducting the intellectual property investigation. Agencies and/or law firms typically provide clients a Limited Assessment or Prior Art Search Report.

#### FORM E, REPAYMENT PLAN

The Development Loan repayment guidelines vary by funding category (see below for details for each category). These repayment provisions will be part of the final Development Loan contract – any loan recipient that breaches its contract with MTI will be required to repay, with interest, the loan in full.

- Technology Transfer Category (≤2 pages): Applicants in this category are required to suggest a repayment plan. If revenues and/or royalties result from licensing the technology, a percentage will be applied to the Development Loan until it is repaid.
- Start-up or early stage company or project (Form E): Businesses will have seven years from commercialization to repay the loan. Full repayment within three years of commercialization of the new technology equals a 0% interest loan. Businesses that have not repaid the full loan amount during the first three years from commercialization will owe the unpaid balance, which will increase one time by 30% and each year thereafter be assessed a 10% annual interest rate.
- Established private or publically traded corporation (≤1 page): Applicants in this category may include up to 1 page as part of their proposal to suggest a time period for deferred payment of principal and interest based on the project and standard repayment guidelines.

#### FORM F: ECONOMIC IMPACT AND KEY ASSUMPTIONS

All successful proposals will detail the project's expected economic impact in Maine for five consecutive years from the start of the project. Some factors taken into consideration include potential for job creation, the use of Maine contractors, and retention or increased wages and relevance to Maine's innovation economy. Using Form F (provided at <u>www.mainetechnology.org/fund/development-loan</u>), describe the following:

- Indicate the five consecutive years from the start of the project.
- Detail incremental business changes resulting from the project.

• Provide any additional information that addresses the economic impact to Maine expected to result from this project.

This section also has an option to provide up to 1 additional page highlighting key assumptions used in Form F when determining economic impact and sales/revenue projections for the technology.

#### FORM G: CREDIT AUTHORIZATION

Locate form at <u>www.mainetechnology.org/fund/development-loan</u>. MTI recognizes that the credit assessment is sensitive information. This information is <u>not</u> provided to Tech Board or peer reviewers, and the principal purpose of conducting a credit check is to determine if there are any legal obstacles that must be remedied prior to execution of a Development Loan. Companies/individuals with poor credit may still execute a Development Loan contract; special accommodations in regards to the payment of the loan, however, may be made to protect the MTI investment.

MTI will conduct credit checks only on companies and principals having an ownership interest in the company (20% or more) approved for a Development Loan. MTI fund disbursement requires satisfactory review of company and principal(s) credit history.

## 7. Application checklist

Please use the application checklist, included as the last page of this document, to ensure that you are including all required parts of the application and staying within page limit guidelines. MTI requests that you submit a signed copy of the checklist with your application.

## **REQUIREMENTS IF APPLICATION APPROVED**

## Sign Development Loan contract

If a project is selected for a Development Loan, the contract must be signed by the applicant within six months of loan decision by the MTI Board of Directors. If the agreement is not signed within six months, the loan will be forfeited and funding reallocated. The primary purpose of the six month grace period is to provide approved loan applicants time to secure co-investment funds (i.e., matching funds) described in the application budget. The current contract Agreement(s) are available on the MTI website.

## Fulfill reporting requirements to MTI

In addition to the final project report, the company is required to submit the following, which enables MTI to track project progress and steward public funds:

- Project reports, submitted upon completion of each period of expenditures
- Annual Reports (following project completion and commercialization disclosure reports)
- Online economic impact survey, for five consecutive years after project completion
- Commercialization/other disclosure reports, to comply with Section 6 of Agreement

## **OTHER POTENTIAL PROCESSES FOR APPLICANTS**

## **Appeals process**

MTI has a standard appeals policy. Appeals must be filed within two weeks from the date of the written notification letter. The existing policy is available at <u>www.mainetechnology.org/docs/appeal\_policy.pdf</u>

## **Follow-on Development Loan applications**

It is possible that one Development Loan project may lead to a follow-on Development Loan application to conduct additional work critical to bring technology to market. Applicants that are seeking a follow-on Development Loan must demonstrate that they have achieved the expected progress and/or completed the prior project, and their previous performance on MTI funded projects will be considered. An application's primary investigators must be in good standing and have completed all Development Loan reports and projects at the time of the application unless otherwise approved by MTI.

## **Resubmissions of previously unfunded applications**

All resubmissions of previously declined applications to the Development Loan program require a mandatory meeting with MTI staff at least three weeks prior to the application deadline. The primary purpose of the meeting is to understand how and if the resubmission will address prior weaknesses. *Resubmissions are also able to provide up to two pages of responses to the specific feedback from the previous submission*, as the original application's peer reviews and feedback will accompany the new application during the evaluation process.

## ATTACHMENT 1: Commercialization Stages, Definitions & Examples

STAGE	DEFINITIONS & EXAMPLES
PROOF OF CONCEPT	Reduce to practice; test the most basic operating parameters; product design formulation; < full-scale model, inexpensive, not optimal; thorough sketches; establish performance criteria; estimate selling and manufacturing
PROTOTYPE DEVELOPMENT	price; demonstrate for focus groups 1st production-like construction; generate information for final product/service design; mock-up, model, working version, one-of-a-kind, often handmade; modified sketches converted to working model; working model with key components; demonstrate key technologies; convert to
ALPHA TEST	generic version; hardware and software investments In-house function test to assess operation, performance, production requirements, stress resistance, manufacturing requirements, design specifications; pilot runs; tests of the concept and design engineering; tests with a specific customer; design with a few customers or focus group
PRODUCT DEVELOPMENT	Design and testing of full-scale completely operational models, considering manufacturing, tooling, durability, design specifications from marketing and engineering perspectives; product refinements and modifications; work needed to support a few customers' use; salaries of service team; support and installation costs; work performed for limited customers at little or no cost to them
BETA TEST	Test of full-scale product or process, made in a limited production run as close as possible to final production procedures; product or service test by potential customers; initial customer evaluation; prototype test under working conditions; build version 1; field test; field trial; convert specific product to a generic product for a wider market; addition of features and functions; facilities and equipment time
DESIGN FOR MANUFACTURING	"Blueprints" or sketches of the final design of product/service; final assembly and testing procedures; final bill of materials; pre-marketing campaigns; identify potential customers; establish marketing and distribution programs; identify and select suppliers; "scaling-up" work; installation and testing of new components; final testing prior to shipment and pilot commercial production.
SCALE-UP OF MANUFACTURING WITH LIMITED PRODUCTION	Scale up for manufacturing and limited production plans will only be considered if there are significant research and development components of the project involved.
ACADEMIC OR RESEARCH INSTITUTION TECHNOLOGY TRANSFER R&D	Technology Transfer projects by these Maine institutions may include all or some of the stages listed above. Successful transfer of technology out of institutions may result in subsequent Development Loan applications from the commercial transferee to complete the final stages of commercialization.

## ATTACHMENT 2: Forms B & D Example Budget

#### Period Snapshot (Form B)

Date Submitted: _October 31, 20 Principal Contact:John Smith				Project Desc Phone/Email		Sample Pro	ject				
Frincipal ContactJohn Shitt				F Hone/Linali							
Period 1					Budgeted E	xpenses		Act	ual Expense	S (reporting onl	y)
Start Date: Nov 1, 2012	End	Date: May	y 31, 2012	2 Tatal	мті	Other	Cash	Tatal	мті	Other	Cash
INTERNAL PROJECT PERSONNI When reporting, please include time logs			/ Fringe Rate	Total	Funds	Match	Match	Total	Funds	Match	Match
John Smith/Principal Investigator	88		\$0	\$44,000	\$16,000	\$17,500	\$10,500	\$0			
Al Sampson/Technical Supervisor	52		\$0	\$21,000	\$9,000	\$10,500	\$1,500	\$0			
Name/Title:	0	\$0	\$0	\$0			\$0	\$0			
Name/Title:	0	\$0	\$0	\$0			\$0	\$0			-
Personnel Subtotal	140	5 Avg	\$46	\$65,000	\$25,000	\$28,000	\$12,000	\$0	\$0	\$0	
EXTERNAL CONTRACTORS & H SERVICES - When reporting, please inclu		Hourly s Rate	/ Fringe Rate								
David Cody/Lab Techniques, Inc.	60			\$6,000	\$2,500	\$0	\$3,500	\$0			
Dan Lewis/Patenting, Inc.	10			\$15,000		\$0		\$0			
Contractual Services Subtotal	16		\$131	\$21,000	\$7,500	\$0		\$0	\$0	\$0	
SALES & MARKETING - May not e		v	· · ·			· · · ·					
Booth Display at convention				\$3,500			\$2,500	\$0			
List/Describe:				\$3,500	ψ1,000		\$0	\$0 \$0			
Sales and Marketing Subtotal				\$3,500	\$1,000	\$0		\$0	\$0	\$0	
OVERHEAD/INDIRECT COSTS -	May not exce	ed 20% of	MTI funds								
Rent, Admin Staff, Electric				\$12,000	\$3,000		\$9,000	\$0			
List/Describe:				\$12,000	\$3,000		\$9,000 \$0	\$0 \$0			
Overhead/Indirect Applied Subto	otal			\$12,000	\$3,000	\$0		\$0 \$0	\$0	\$0	
CAPITAL EQUIPMENT PURCHAS		enortina e	quipment			· · · ·		ΨΟ	ψυ	ΨŪ	
	erial #:	sporting, o	quipinoni	\$20,000	\$10,000		\$10,000	\$0			
				\$20,000	\$10,000		\$10,000	\$0 \$0			
Type: S Capital Equipment Subtotal	erial #:			\$20,000	\$10,000	\$0		\$0 <b>\$0</b>	\$0	\$0	
EQUIPMENT USE, LEASE, OR SH	HARING - WH	en renortin	na musth	· · · · ·			<b><i><i>w</i></i>10</b> ,000	ΨŪ	φ <b>υ</b>	ψ <b>υ</b>	
	erial #:	onroponal	.g,aor 2	\$25,000			\$12,500	\$0			
	erial #:			\$25,000	\$12,500			\$0 \$0			
Type: S Equipment Use, Lease, or Sharin				\$25,000	\$12,500	\$0	\$0 \$12,500	\$0 <b>\$0</b>	\$0	\$0	
PROJECT SUPPLIES (List catego	-	) - When r	enortina r			· · ·	ψ12,000	ΨΟ	ψυ	ΨŪ	
		, ,	oporting, i	\$6,500		a involoco.	\$4,750	\$0			
Office Supplies Project Supplies Subtotal				\$6,500 \$6,500	\$1,750 <b>\$1,750</b>	\$0	\$4,750 \$4,750	\$0 <b>\$0</b>	\$0	\$0	
TRAVEL (List where/reason) - Whe	n roporting	looso inclu	ido rocoir		φ1,730	φU	φ4,730	φυ	φυ	φυ	
				1 1	¢oro		¢050	¢0			
Boston, MA C	Convention			\$500 \$500	\$250 \$250	\$0	\$250 \$250	\$0 <b>\$0</b>	\$0	\$0	
OTHER DIRECT COSTS (List & d	acariba) M/k	on ronortin	a must b				\$ <b>2</b> 30	φU	φU	φU	
		entepotui	ig, must b	e documented		1663.					
List/Describe:				\$0	\$0	\$0	\$0 <b>\$0</b>	\$0 <b>\$0</b>	\$0	\$0	
Other Subtotal											
	TOTAL	PERIOD 1	I COSTS	\$153,500				\$0	\$0	\$0	
					Total Mate	n	\$92,500		Total Matc	n	
By signing this document the 'grantee'	represents that	t all resourc	es represe	nted are real and	would be spec	ifically dedica	ated to the funde	ed project.			
GRANTEE REPRESENTATIVE:			· · · · · · · · · · · · · · · · · · ·	MTIREPRE	SENTATIVE:						
PRINTED NAME :					NTED NAME :						
DATE: _					DATE:						
- If you are completing this form in Ex	cel & you req	uire more liu	nes for eac	ch item, click on t	he plus (+) sig	n on the far	left to expose a	dditional lines	-		
- If this form is being completed as pa (Column G), MTI Funds (Column I), Ot	art of the MTI I her Match (Co	evelopmen lumn J) and	t Loan Red d Cash Mat	quest for Applica	tions (RFA) pr DO NOT COMP	ocess, please PLETE the Ac	e enter budget tual Expenses	details into the columns.	e following colu	umns: Total	Budget
- If an MTI Development Loan has bee									es for the curre	ent milestone	period i
	g							igly.			

**Note:** In-kind match is identified as match where no payments are made. Typical forms of in-kind match include uncompensated personnel or equipment contributed/utilized and assigned proven reasonable rate.

## Total Project Budget (Form D)

				Buc	dget - Source	of Funds Re	quired	ŀ	ctual - Source	of Expendit	ures	]
INTERNAL PROJECT P	ERSONNEL	Hours	Average Rate	Total Funds	MTI Funds	Cash Match	Other Match	Total Funds	MTI Funds	Cash Match	Other Match	
Period #1		1,405	\$46	\$65,000	\$25,000	\$28,000	\$12,000	\$0	\$0	\$0	\$0	j
Period #2		1,405	\$46	\$65,000	\$25,000	\$28,000	\$12,000	\$0	\$0	\$0	\$0	
Period #3		1,405	\$46	\$65,000	\$25,000	\$28,000	\$12,000	\$0		\$0		
Period #4		0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Period #5		0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Period #6		0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Subtotal:		4,215	\$46	\$195,000	\$75,000	\$84,000	\$36,000	\$0	\$0	\$0	\$0	
EXTERNAL CONTRACT HIRED SERVICES	ORS &	Hours	Average Rate									
Period #1		160	\$131	\$21,000	\$7,500	\$0	\$13,500	\$0		\$0		
Period #2		0		\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Period #3		0		\$0	\$0	\$0		\$0		\$0		
Period #4		0		\$0	\$0	\$0		\$0		\$0		
Period #5		0		\$0	\$0	\$0		\$0		\$0		
Period #6		0		\$0	\$0	\$0		\$0		\$0		
Subtotal:		160	\$131	\$21,000	\$7,500	\$0	\$13,500	\$0	\$0	\$0	\$0	
SALES & MARKETING:	<u>&lt;</u> 15% of M	I I funds of	total									
project Subtotal:				\$3,500	\$1,000	\$0	\$2,500	\$0	\$0	\$0	\$0	i r
OH/INDIRECT COSTS:	< 20% of MT	I funds or	total	ψ0,000	ψ1,000	φU	φ2,500	φU	φU	φU	<b>\$</b> 0	
project.												
Subtotal:				\$12,000	\$3,000	\$0	\$9,000	\$0	\$0	\$0	\$0	
CAPITAL EQUIPMENT I	PURCHASES	> \$500										
Subtotal:				\$20.000	\$10,000	\$0	\$10,000	\$0	\$0	\$0	\$0	r I
EQUIPMENT USE, LEAS		DING		φ20,000	φ10,000	ψυ	φ10,000		φu	ψυ	ψŬ	4
	SE, OK SHAP			<b>005 000</b>	<b>0</b> 40 500	<b>^</b>	<b>0</b> 40 500			<b>^</b>	<b>\$</b> 0	
Subtotal:				\$25,000	\$12,500	\$0	\$12,500	\$0	\$0	\$0	\$0	
PROJECT SUPPLIES												
Subtotal:				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
TRAVEL												
Subtotal:				\$6,500	\$1,750	\$0	\$4,750	\$0	\$0	\$0	\$0	
OTHER DIRECT COSTS	6											
Subtotal:				\$500	\$250	\$0	\$250	\$0	\$0	\$0	\$0	
Period #1				\$153,500	\$61,000	\$28,000	\$64,500	\$0	\$0	\$0	\$0	Ì
Period #2				\$65,000	\$25,000	\$28,000	\$12,000	\$0		\$0		
Period #3				\$65,000	\$25,000	\$28,000	\$12,000	\$0		\$0		
Period #4				\$0	\$0	\$0	\$0	\$0		\$0		
Period #5				\$0	\$0	\$0		\$0		\$0		
Period #6				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	1
Fotals - Direct and Indir	rect Costs			\$283,500	\$111,000	\$84,000		\$0		\$0		
Grantee represents that all res	sources represe	ented are real	and would be s	pecifically dec	licated to the fun	ded project.						
	GRANTEE					МТІ						
SIGNATURE:				SIGNATURE:								
NAME:				NAME:								
DATE:				DATE:								

## **ATTACHMENT 3:** Example Intellectual Property Form (Form C)

Please list all Patents, Copyrights, Trademarks, Trade Secrets, or any other intellectual property which use is material to the applicant's ability to conduct the project described in the application. **NOTE: Information** here will influence various scoring area of the technical and commercialization areas.

Form C and Appendix C	INTELLECTUAL PR	OPERTY RELATED TO PROJECT
		arks, Trade Secrets, or any other intellectual property ty to conduct the project described in the application.
DL #:		Project Title:
Item Description	Reference Information: U.S. Patent numbers, International numbers etc.	Comments: Licensed Technologies, or Patents, Royalty Commitments, Expiration Dates, etc.
F		
1.		
2.		
3.		
4.		
5.		
6.		
7.		
8.		
MTI Representative :	Date	:
Grant Recipient:	Date	:
		Attached Sheets if Required Yes / No (circle one)
List copies of Background IP license agr	eements with party names and effective d	ates.

MTI Development Aw ard Form F and Appendix C 8-31-11

d or Retained: of Job Technical / Engineering Admin Technical / Engineering Suppot il Management	Please estimate 5 consecutive															
Engineering Admin Engineering Support		e 5 consect	tive years	years from the start of the project.	t of the proje	ct.										
binical / Engineering Admin Dinical / Engineering Support gement	Year 1:	1:			Year 2:			Year 3:			λ	Year 4:			Year 5:	
shnical / Engineering Admin Sinical / Engineering Support gement		Number of Averance	Total Polar	Nimharné	Number of Au	Total Averace Dollar	ar Mimberd	Numberof		Total Pollar	Nimberof	Number of Average	Total Pollar	Mimharof	Number of Inhe	Total Total
bin teal / Enginee ring Admin bin teal / Enginee ring Support gement				New Jobs	-0			Retained				p			Retained	Salary Impact
Scientific / Technical / Engineering Support General Nana gement Marketing			•			•				•			•			•
General Nanagement Markteting			•			•				•			•			•
Marketing			•			•				•			•			•
			•			•				•			•			•
Sales			•			•				•			•			•
Manufacturing			•			•				•			•			•
Manufacturing Support			•			•				•			•			•
Administrative			•			•				•			•			•
Clerical			•			•				•			1			•
Indirect			•			•				•			•			•
Other (detall)			•			•				•			•			•
•		•	•	•	•	•	•	•		•	•	•	•	•	•	•
Financial Changes	Year 1:	+			Year 2			Year3:			Y.	ear 4:			Year 5:	
Amount in Sector 2010				Amount in			Amount in Relief				Amount in Peter			Amount in		
Type of Change In Financial Status Unidis Sales Revenue	0	Source of Funds Salas Ravanija	a ngre	SIDU	Source or Funds Sales Revenue		_	Source of Funds Salas Ravanua	3	nale		Source or Funds Sales Revenue			Source of Funds Salas Ravanua	
Dentace of Chete	3		+						;	+						╀
Devicesceu Vosio Penifei Delead ar Insetad	+															+
Ceptial raised un investeu Greef Elinde	+	+	+			+			+	+	+		+			+
	+					+							-			
Venture Funds	+	+				-							_			
Angel Funds	_		_										_			+
Debt	-		_													
Public Offering (stock sale)																
Other (detail)		_				_							_			_
				•			•				•			•		
Maine Corporate Income Taxes Paid	Year 1:	÷			Year 2			Year3:			Y.	ear 4:			Year 5:	_
Fill in the dollar amount of taxes paid to ME																
Patents Produced	Year 1:	÷			Year 2			Year3:			Ye	ear 4:			Year 5:	
Fill the number of new patents produced each year																

## ATTACHMENT 4: Sample Economic Impact Form F

## **ATTACHMENT 5:** Commitment Letter Template

You may use a copy of this letter by replacing all italicized words with information pertaining to your application.

(insert date here)

Maine Technology Institute 8 Venture Avenue Brunswick Landing Brunswick, ME 04011

Dear MTI President,

This letter represents a commitment by (insert company name here) to provide <u>\$ (insert total cash + in-kind amount)</u> in matching support for a Development Loan project entitled

". The support is

provided from (insert project start date) to (insert project end date here).

Of this support, \$\_\_\_\_\_ \_ is committed as direct cash by (insert cash contributors name) to carry out its work on this project.

We are providing other in-kind support valued at \$\_ , which includes use of company equipment, materials, and other services devoted to the project.

For the purpose of determining minimum cash match required, our company was founded in (year) and has ) full-time equivalent employees. (Insert name and title of company representative) will serve as the company's contact person.

#### THE FOLLOWING LANGUAGE IS ONLY APPLICABLE FOR THE APPLICANT LETTER:

Our company has reviewed a copy of the Development Loan Agreement, is aware of its terms and conditions, and understands the agreement must be signed within six (6) months following the loan notification date.

Sincerely,

(please sign) (insert name of company officer) (insert title of company officer)

A Concept Review Meeting with MTI is required prior to submitting a Development Loan application. Please reference the following page for length requirements and a summary of the contents of each of the following sections.

#### Introduction

- \_\_\_\_ Form A: Cover sheet. Generated with online registration 1 page
- \_\_\_\_ Non-confidential summary 100 Words or less
- \_\_\_\_ History of previous MTI grants or loans 2 pages

## Part I. Business Plan - up to 18 pages maximum, plus 8 pages of appendices/supporting material (26 total) – Suggested page breakdown by section, below

- \_\_\_\_ Executive Summary <sup>1</sup>/2-1 page
- \_\_\_\_ Company Overview <sup>1</sup>/2-1 page
- \_\_\_\_ Products and/or Services **3 pages**
- \_\_\_\_ Market and Marketing Strategy **3 pages**
- \_\_\_\_ Commercialization **2 pages**
- \_\_\_\_ Operational/ Product Plan 2 pages
- \_\_\_\_ Management and Organization 2 pages
- \_\_\_\_\_ Financial Statements and Projections 4 pages (not required for Tech Transfer projects)

#### Appendices - 8 pages max.

- \_\_\_\_ Appendices
- Resumes / CV for Key Project Personnel
- \_\_\_\_ Resumes / CVs

#### Part II. Technology Plan – up to 13 pages maximum (plus 1)

- \_\_\_\_ The Technology (Scientific and technical insight, detail and approach to R&D) 9 pages
- \_\_\_\_ Project Scope of Work and Desired Outcomes **3 pages**
- \_\_\_\_ Economic Impact 1 page Narrative, in addition to Form F

## Development Loan Application Checklist (Page 2 of 2)

#### DL#\_\_\_\_\_

#### **Forms and Supporting Documents**

\_\_\_\_ Forms B&D: Project Budget

- \_\_\_\_ Forms B&D Budget Justification & Supporting Documents (up to 4 pages)
- \_\_\_\_ Letters of Commitment for Matching Funds (Internal and External)
- \_\_\_\_ Form C: Intellectual Property
- \_\_\_\_ Form E: Repayment Plan
- \_\_\_\_ Form F: Economic Impact Form
- \_\_\_\_ Form G: Credit Check Authorization (not required for Tech Transfer projects)
- \_\_\_\_\_ Tech Transfer Only: Letter of acknowledgment from institution to confirm financial resources
- \_\_\_\_ Resubmissions Only: Applicant response to feedback from previous submission
- \_\_\_\_ Signed Application Checklist (this document)

Applicant Signature

Date of Signature

**SIGNATURE:** By signing below, the applicant requests MTI treats all application information as confidential under 5 MRSA Section 15302-A other than "Form A, Section I" and the "Non-confidential Summary."(See page 5.) The applicant certifies the application has been checked for completeness. Failure to provide all required information will result in the application not being considered.